

# FINANCE COMMITTEE CITY COUNCIL

# MONDAY, AUGUST 3, 2009 CITY COUNCIL OFFICE 5:00 p.m. AGENDA

Committee: J. Waltman, Chair, S. Fuhs, M. Baez

\_\_\_\_\_\_

1. Review Ordinance increasing the fees in the Codes and Zoning areas (requested at 5-18 work session) 5:00 pm

a. Breakout - Codes Fees

b. Zoning Fee Recommendations

2. Capital Improvement Project budget amendment 5:20 pm

3. Legal Actions/Strategies outside of Act 47 5:40 pm

- 4. 2010 Budget Preparation & Strategy Update 6:00 pm
  - a. 2010 Revenue Projections
  - b. 2010 Expenditure Projections
  - c. CDBG project allocation tracking (residual funds, etc)
  - d. Review departmental work plans
- 5. Report on plan to correct findings in 2008 External Audit Report
- 6. Report from Linebarger Goggan Blair & Sampson, LLP collection of delinquent taxes, permit fees etc.

- 7. Report from Portnoff collection of delinquent recycling and trash fees
- 8. Report on plan to correct findings in 2008 External Audit Report
- 9. Update on Utility Billing issues & hiring Utility Billing Manager



# CITY COUNCIL

# Finance Committee

## Meeting Report Monday, July 6, 2009

Committee Members Attending: J. Waltman, M. Baez, S. Fuhs

Others Attending: D. Cituk, R. Hottenstein, M. Loaiza

The Finance Committee meeting was called to order by Mr. Waltman, Chair, at the conclusion of the Executive Session.

#### **Update: 2008 External Audit Review**

Mr. Cituk stated that Herbein & Co. will be presenting the draft External Audit Report on July 20th, before Council's Regular Meeting at 5 pm. The formal presentation of the final audit will occur on July 27th.

#### Review Fee Ordinances - Codes, Planning, Parks - Rec, and Zoning

Mr. Hottenstein distributed a hand out on the proposed fee increases. He added that Exhibit A, Tab 3, citing the fees for housing permits still needs further clarification.

Councilor Fuhs stated that the current annual fees are high. Mr. Hottenstein noted that this area needs further clarification. He added that if the fees were yearly then certain areas should be divided by five (5) because the City normally does inspections every five (5) years. He stated they are currently working to determine the breakout of the housing permit fee.

Councilor Waltman stated that he repeatedly questioned the housing permit fee and the inclusion of annual inspection fees previously. He expressed that a drilled down breakdown would be very helpful.

Mr. Hottenstein noted that Community Development planning fees significantly increased and discussions are impeding the ability to implement them.

Councilor Fuhs asked if the fees are based on square footage.

Mr. Cituk questioned what current collection rate in Planning. Mr. Hottenstein stated that there is a breakdown in the Maximus Report showing that information

Councilor Waltman asked if we will make the approximate \$1 million that is appropriated in the budget. Mr. Hottenstein replied affirmatively.

Mr. Hottenstein brought the Committee's attention to the handout distributed earlier including the new fee from Public Works. He stated that Public Works is concerned that some of the suggested Maximus fees would deter the rental use of locales such as the small pavilion, which Maximus listed with a \$100 rental fee. Mr. Hottenstein stated that he discussed these increases with Public Works, Councilor Waltman stated that we should promote the use of these facilities, not deter from their use. He noted that Public Works concerns should weigh heavily on the fee adjustments.

Councilor Fuhs inquired what the uses are for such facilities. Mr. Hottenstein replied that uses include parties, gatherings and things of that nature.

Councilor Waltman questioned the condition of these facilities.

Councilor Fuhs noted that we should promote the use of these facilities.

Mr. Hottenstein asked the body if they agree to support Public Works decision on the fees. The body agreed.

#### Blue Ribbon Panel Update

Mr. Hottenstein stated that the panel was broken up into two (2) groups. These two (2) groups will present their reports at a meeting with the Mayor and Council on Wednesday, July 22 at 10 am in the Penn Room.

#### 2010 Budget Preparation & Strategy Update

Mr. Hottenstein inquired if the body had any questions in regards to the 2010 budget preparation and strategy update. Councilor Waltman replied that there are no new questions at this time.

#### <u>Act 47</u>

Councilor Fuhs asked if the budget deficit remains at \$14 million. Mr. Hottenstein noted that the budget deficit is predicted to be \$14 - \$18 million.

The Committee discussed the pros and cons of Act 47. Councilor Fuhs suggested that Council become more educated on Act 47.

The Finance Committee meeting adjourned at 6:45pm.

#### **FOLLOW-UP ISSUES**

- Recommendation for contract award for independent contractor to undertake collection activities as required by Resolution 131-2008 – first report from contractor due June 1<sup>st</sup>.
- o Report Blue Ribbon Panel meeting & panel focus areas
- o Update on Utility Billing issues & hiring Utility Billing Manager
- o Maximus Fee Recommendations
  - Public Works input on Park & Rec fee increases
  - Breakout of Housing Permit and other Codes Fees
- o Report residual CDBG funds
- o Education on Act 47
- o Discussion on 2010 Budget Plan

| BILL NO.     |  |
|--------------|--|
| AN ORDINANCE |  |

AN ORDINANCE AMENDING THE CODE OF ORDINANCES OF THE CITY OF READING, BERKS COUNTY, PENNSYLVANIA, FEE SCHEDULE, ADMINISTRATIVE FEES, POLICE DEPARTMENT, DIVISION OF CODES FEES.

#### THE CITY OF READING HEREBY ORDAINS AS FOLLOWS:

**SECTION 1**: The Code of Ordinances of the City of Reading, Berks County, Pennsylvania, Fee Schedule, Administrative Fees, Police Department, Division of Codes Fees shall be and is hereby amended and shall hereafter be set forth as shown in Exhibit A attached hereto and made a part here.

**SECTION 2**: All other items, parts, sections, etc. of the Code of Ordinances of the City of Reading, Berks County, Pennsylvania, which are contrary to the amended chart attached as Exhibit A are hereby repealed; otherwise all other parts, sections, etc. of said Code and Chapter shall remain in effect unchanged and likewise are ratified.

**SECTION 3**: This ordinance shall be effective ten (10) days after its adoption and approval by the Mayor, in accordance with Section 219 of the City of Reading Home Rule Charter

| Charter.  | Enacted              | , 2009 |
|---|----------------------|--------|
| Attest:   | President of Council |        |
| City Clerk  |                      |        |
| Submitted to Mayor:                               |                      |        |
| Date:<br>Received by the Mayor's Office:<br>Date: |                      |        |
| Approved by Mayor: Date:                          |                      |        |
| Vetoed by Mayor:                                  |                      |        |

### **EXHIBIT A**

| Department | Division | Item   | Term         | Old   | Year of  | New   |
|------------|----------|--|--------------|-------|----------|-------|
|            |          |  |              | Fee   | Old      | Fee   |
|            |          |  |              | '     | Increase | 1 00  |
| Police     | Codes    | Sidewalk Sale                                      | Permit       | \$250 | 2007     | \$210 |
| Police     | Codes    | Sidewalk Café                                      | Permit       | \$275 | 2007     | \$210 |
| Police     | Codes    | Mini Café  | Permit       | \$25  | 2007     | \$80  |
| Police     | Codes    | Single Family/Boarding                             | Permit       | \$25  | 2007     | \$295 |
|            |          | House  |              |       |          |       |
| Police     | Codes    | Single Family Rental One Unit                      | Registration | \$50  | 2003     | \$295 |
| Police     | Codes    | Single Family Rental Two Unit                      | Registration | \$100 | 2003     | \$320 |
| Police     | Codes    | Single Family Rental Three Unit                    | Registration | \$150 | 2003     | \$350 |
| Police     | Codes    | Single Family Rental Four Unit                     | Registration | \$200 | 2003     | \$375 |
| Police     | Codes    | Single Family Rental Five Unit                     | Registration | \$250 | 2003     | \$405 |
| Police     | Codes    | Single Family Rental Five + Unit                   | Registration | \$50  | 2003     | \$80  |
| Police     | Codes    | Schedule Re-inspection – 3 <sup>rd</sup> Violation | Occurrence   | \$100 | 2007     | \$465 |
| Police     | Codes    | Housing Inspection no show                         | Occurrence   | \$50  | 2007     | \$70  |
| Police     | Codes    | Small Restaurant                                   | Yearly       | \$80  | 2005     | \$160 |
| Police     | Codes    | Large Restaurant                                   | Yearly       | \$120 | 2005     | \$165 |
| Police     | Codes    | Itinerant Restaurant                               | Yearly       | \$15  | 2005     | \$100 |
| Police     | Codes    | Ancileray Restaurant                               | Yearly       | \$15  | 2005     | \$80  |
| Police     | Codes    | Small Grocery                                      | Yearly       | \$100 | 1990     | \$150 |
| Police     | Codes    | Large Grocery                                      | Yearly       | \$125 | 1990     | \$175 |
| Police     | Codes    | Supermarket  | Yearly       | \$200 | 1990     | \$180 |
| Police     | Codes    | One Item Wholesale LLC                             | Yearly       | \$100 | 1990     | \$335 |
| Police     | Codes    | Multi Item Wholesale LLC                           | Yearly       | \$175 | 1990     | \$150 |
| Police     | Codes    | Small Processing License                           | Yearly       | \$80  |          | \$185 |
| Police     | Codes    | Large Processing License                           | Yearly       | \$175 |          | \$160 |
| Police     | Codes    | Vending Machine<br>Enclosed                        | Yearly       | \$12  | 2002     | \$45  |
| Police     |          | Vending Machine Public Right of Way                | Yearly       | \$20  | 2002     | \$40  |
| Police     | Codes    | Mobile Vending                                     | Yearly       | \$100 | 2002     | \$75  |
| Police     | Codes    | Catering/Commissary<br>License                     | Yearly       | \$45  | 2002     | \$175 |
| Police     | Codes    | Bakery License                                     | Yearly       | \$50  | 2002     | \$160 |
| Police     | Codes    | Deli License                                       | Yearly       | \$80  | 2002     | \$150 |
| Police     | Codes    | Food Permit Failure                                | Occurrence   | \$0   | 2002     | \$55  |
| Police     | Codes    | Health Permit Failure                              | Occurrence   | \$0   | 2005     | \$50  |
| Police     | Codes    | Health Code Violation 1 <sup>st</sup>              | Occurrence   | \$10  | 2005     | \$70  |
| Police     | Codes    | Health Code Violation 2 <sup>nd</sup>              | Occurrence   | \$25  | 2005     | \$95  |
| Police     | Codes    | Health Code Violation No<br>Show                   | Occurrence   | \$50  | 2005     | \$70  |

BILL NO. 2009

#### AN ORDINANCE

# AN ORDINANCE AMENDING THE FY 2006-2012 CAPITAL IMPROVEMENTS PLAN FOR THE CITY OF READING.

**SECTION 1.** The City Council amends the FY 2006-2012 Capital Improvement Program by increasing the allocation for Stadium Improvements by \$450,000.00 for a new project total of \$1,750,000.000 and the allocation for the Oakbrook Fire Station by \$75,000.00 for a new project total of \$3,575,000.00

**SECTION 2.** The City Council amends the FY 2006-2012 Capital Improvement Program totaling \$17,159,151.00 of debt funding by increasing the amount allocated for improvements to First Energy Stadium by \$450,000.00 and the allocation for the Oakbrook Fire Station for a new CIP total of \$17,684,151.00

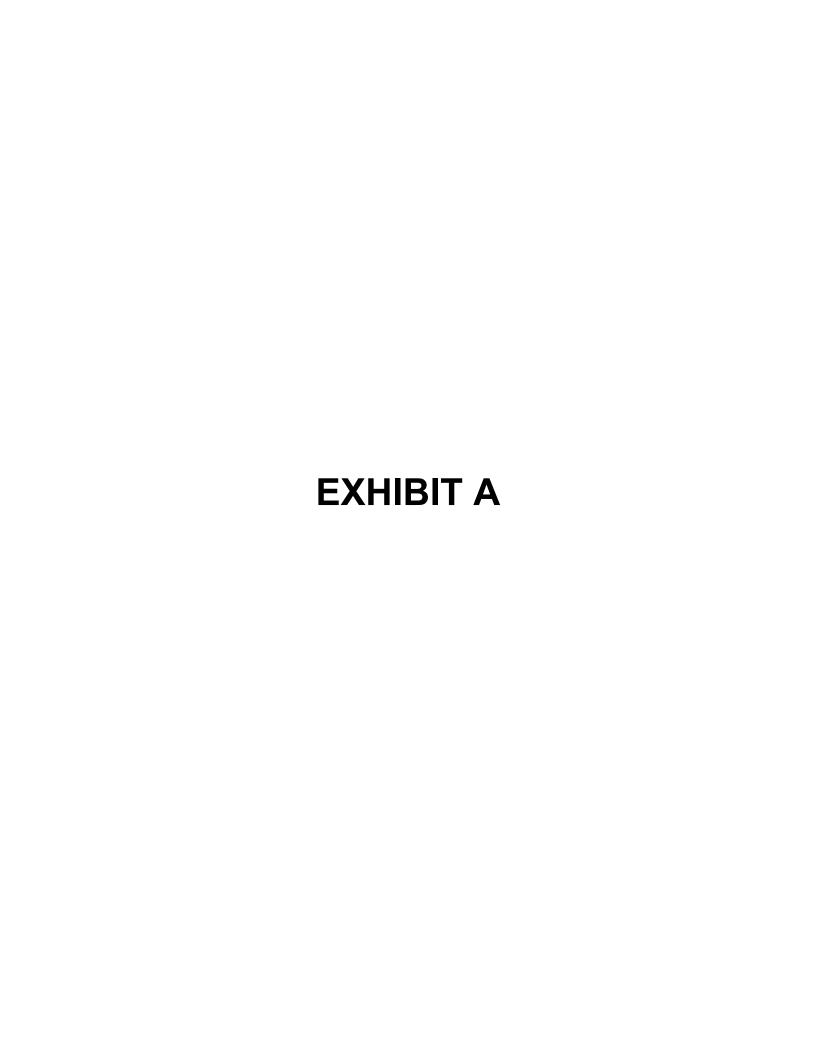
**SECTION 3.** The proposed amendments are set forth in Exhibit A, as attached hereto and made a part hereof.

Enacted

**SECTION 4.** This ordinance shall become effective ten (10) days after its adoption, in accordance with Section 221 of the City of Reading Home Rule Charter.

. 2009

|            | President of Counci |
|------------|---------------------|
|            |                     |
| Attest:    |                     |
|            |                     |
| City Clerk |                     |



# CITY OF READING CAPITAL IMPROVEMENTS PROGRAM

FY 2006 - FY 2012

|   |      |                | F1 2006 - F1 20 | 14             |                |                |                |      |
|---|------|----------------|-----------------|----------------|----------------|----------------|----------------|------|
|   |      |                | DEBT            | EXPENDITURES   |                |                | NEW            |      |
| PROJECT                                   | YEAR | PROJ. COST     | FINANCING       | TO DATE        | BALANCE        | AMENDMENT      | BUDGET         | STA  |
| 2006                                      |      |                |                 |                |                |                |                |      |
| LACE RESCUE 1                             | 2006 | \$450,000.00   | \$450,000.00    | \$462,441.00   | (\$12,441.00)  | \$12,441.00    | \$462,441.00   | COMP |
| ER RECOVERY                               | 2006 | \$1,250,000.00 | \$1,250,000.00  | \$1,252,025.00 | (\$2,025.00)   | \$2,025.00     | \$1,252,025.00 | COMP |
| rupted Power Source                       | 2006 | \$67,000.00    | \$67,000.00     | \$16,900.00    | \$50,100.00    | \$0.00         | \$67,000.00    | PROG |
| ASE GIS SYSTEM FOR CITYWIDE*              | 2006 | \$3,000,000.00 | \$750,000.00    | \$91,779.00    | \$658,221.00   | (\$568,221.00) | \$181,779.00   | PROG |
| LD OAKBROOK FIRE STATION                  | 2006 | \$1,500,000.00 | \$1,500,000.00  | \$428,058.00   | \$1,071,942.00 | \$2,000,000.00 | \$3,500,000.00 | PROG |
| RANGE CLASSROOM ADDITION                  | 2006 | \$52,000.00    | \$52,000.00     | \$0.00         | \$52,000.00    | \$200,000.00   | \$252,000.00   | PROG |
| IC PROPERTY CITY HALL ROOF                | 2006 | \$100,000.00   | \$100,000.00    | \$7,000.00     | \$93,000.00    | \$0.00         | \$100,000.00   | PROG |
| et Bridge Lighting Repairs                | 2006 | \$87,000.00    | \$87,000.00     | \$0.00         | \$87,000.00    | \$0.00         | \$87,000.00    | PROG |
| WAYS SALT BRINE EQUIPMENT                 | 2006 | \$50,000.00    | \$50,000.00     | \$33,393.00    | \$16,607.00    | (\$16,607.00)  | \$33,393.00    | COMP |
| NORTHWEST BRANCH REPAIRS                  | 2007 | \$60,000.00    | \$60,000.00     | \$17,000.00    | \$43,000.00    | \$0.00         | \$60,000.00    | PROG |
| VIDENCE ROOM EXPANSION                    | 2006 | \$200,000.00   | \$200,000.00    | \$10,472.00    | \$189,528.00   | \$50,000.00    | \$250,000.00   | PROG |
| IC PROPERTY STADIUM HIGH MAST REPLACEMENT | 2006 | \$152,000.00   | \$152,000.00    | \$115,290.00   | \$36,710.00    | (\$36,710.00)  | \$115,290.00   | COMP |
| REATION BAER PARK PLAYGROUND RENOVATION   | 2006 | \$100,000.00   | \$50,000.00     | \$3,975.00     | \$46,025.00    | \$0.00         | \$50,000.00    | PROG |
| nit                                       | 2006 | \$100,000.00   | \$100,000.00    | \$100,000.00   | \$0.00         | \$0.00         | \$100,000.00   | COMP |
|   |      | \$7,168,000.00 | \$4,868,000.00  | \$2,538,333.00 | \$2,329,667    | \$1,642,928    | \$6,510,928.00 |      |
|   |      | <u> </u>       |                 | T              | T              | T              | T              | 1    |
| 2007                                      |      |                |                 |                |                |                |                | 1    |

| LACE ENGINE 14                               | 2007 | \$475,000.00   | \$475,000.00   | \$473,538.00       | \$1,462.00     | (\$1,462.00)     | \$473,538.00   | COMPI<br>IN |
|--|------|----------------|----------------|--------------------|----------------|------------------|----------------|-------------|
| owntown Camera Network                       | 2007 | \$1,785,000.00 | \$390,000.00   | \$91,560.00        | \$298,440.00   | \$0.00           | \$390,000.00   | PROGE       |
| MAIN BRANCH RENOVATION                       | 2007 | \$140,000.00   | \$140,000.00   | \$0.00             | \$40,000.00    | (\$100,000.00)   | \$40,000.00    | PROG        |
| REATION CITY PARK RENOVATION                 | 2007 | \$1,050,000.00 | \$1,500,000.00 | \$49,504.00        | \$1,450,496.00 | \$0.00           | \$1,500,000.00 | COMPI       |
| WAYS TRASH COMPACTOR TRUCK                   | 2007 | \$120,000.00   | \$120,000.00   | \$103,394.00       | \$16,606.00    | (\$16,606.00)    | \$103,394.00   | COMPI<br>IN |
| IC PROPERTY BANDSHELL REHABILITATION         | 2007 | \$80,000.00    | \$80,000.00    | \$45,337.00        | \$34,663.00    | \$0.00           | \$80,000.00    | PROGE<br>IN |
| IC PROPERTY Pagoda Renovations               | 2007 | \$1,443,900.00 | \$1,443,900.00 | \$100,468.00       | \$343,432.00   | \$0.00           | \$1,443,900.00 | PROGE       |
| WAYS DUMP TRUCK                              | 2007 | \$110,000.00   | \$110,000.00   | \$64,615.00        | \$45,385.00    | (\$64,615.00)    | \$45,385.00    | COMPI<br>IN |
| REATION BAER PARK PLAYGROUND RENOVATION      | 2007 | \$100,000.00   | \$50,000.00    | \$3,975.00         | \$46,025.00    | \$0.00           | \$50,000.00    | PROGE       |
| REATION Hillside Playground Renovation       | 2007 | \$70,000.00    | \$60,000.00    | \$2,230.00         | \$0.00         | \$0.00           | \$0.00         | COMPI<br>IN |
| INE DRIVE WALL REPAIR                        | 2007 | \$171,500.00   | \$171,500.00   | \$0.00             | \$171,500.00   | \$0.00           | \$171,500.00   | PROGR       |
| FIC ENGINEERING BUCKET TRUCK                 | 2007 | \$70,000.00    | \$70,000.00    | \$21,740.00        | \$48,260.00    | (\$48,260.00)    | \$21,740.00    | COMPI       |
| REATION SCHLEGEL PARK POOL REPLASTER/TILE    | 2007 | \$150,000.00   | \$150,000.00   | \$202,100.00       | (\$52,100.00)  | \$52,100.00      | \$202,100.00   | COMPI       |
| FIC ENGINEERING HANDICAP RAMPS               | 2007 | \$50,000.00    | (\$50,000.00)  | \$0.00             | \$0.00         | (\$50,000.00)    | \$0.00         | CDBG<br>IN  |
| IC PROPERTY 6 & PENN COURTYARD UPGRADE       | 2007 | \$120,000.00   | \$120,000.00   | \$0.00             | \$12,000.00    | \$0.00           | \$120,000.00   | PROGR       |
| IC PROPERTY ATHLETIC FIELD LIGHTING          | 2007 | \$50,000.00    | (\$50,000.00)  | \$0.00             | \$0.00         | (\$50,000.00)    | \$0.00         | CDBG        |
| S City Park Pond Remediation & Water Feature | 2007 | \$230,000.00   | (\$230,000.00) | \$0.00             | \$0.00         | (\$230,000.00)   | \$0.00         | CDBG<br>IN  |
| T GARAGE OVERHEAD LUBRICATION SYSTEM         | 2007 | \$114,666.00   | \$114,666.00   | \$0.00             | \$114,666.00   | \$0.00           | \$114,666.00   | PROG        |
|  |      | \$6,330,066.00 | \$4,665,066.00 | <b>\$1,158,461</b> | \$2,570,835    | (\$508,843)      | \$4,756,223.00 |             |
| 2008   |      |                |                |                    |                |                  |                |             |
| LD PENN STREET FIRE STATION                  | 2008 | \$2,500,000.00 | \$2,500,000.00 | \$0.00             | \$2,500,000.00 | (\$2,500,000.00) | \$0.00         | DELET       |
| IC PROPERTY STADIUM FIELD LIGHTING UPGRADES  | 2007 | \$60,000.00    | \$60,000.00    | \$0.00             | \$60,000.00    | \$0.00           | \$60,000.00    | IN<br>PROGE |
| IC PROPERTY STADIUM HIGH MAST PAINTING       | 2007 | \$50,000.00    | \$50,000.00    | \$0.00             | \$50,000.00    | \$0.00           | \$50,000.00    | IN<br>PROGE |

| IC PROPERTY CITY HALL BRASS RESTORATION  | 2007                         | \$75,000.00  | \$75,000.00   | \$0.00  | \$75,000.00   | (\$75,000.00)  | \$0.00   | DELET                |
|--|------------------------------|--|---|---|---|--|--|----------------------|
| OOR FURNISHINGS  | 2007                         | \$60,000.00  | \$60,000.00   | \$0.00  | \$60,000.00   | (\$60,000.00)  | \$0.00   | DELET                |
| REATION 3rd & SPRING PLAYGROUND RENOVATION   | 2008                         | \$160,000.00   | (\$80,000.00)   | \$0.00  | \$0.00  | (\$80,000.00)  | \$0.00   | CDBG                 |
| REATION BAER PARK FIELD HOUSE RENOVATION   | 2008                         | \$100,000.00   | (\$50,000.00)   | \$0.00  | \$0.00  | (\$50,000.00)  | \$0.00   | CDBG                 |
|  |                              |  |   |   |   |  |  | IN                   |
| ire  | 2008                         | \$126,000.00   | \$126,000.00  | \$0.00  | \$126,000.00  | \$0.00   | \$126,000.00   | PROGF                |
| REATION Angelica Nature Center   | 2008                         | \$1,000,000.00   | \$1,000,000.00  | \$0.00  | \$1,000,000.00  | \$0.00   | \$1,000,000.00   |                      |
|  | 0000                         | \$265 000 00   | ¢265 000 00   | <b>ድ</b> ስ ስስ   | ¢265 000 00   | \$0.00   | #26E 000 00  | IN<br>Progf          |
| e  | 2008                         | \$365,000.00<br>\$30,600.00  | \$365,000.00<br>\$30,600.00   | \$0.00  | \$365,000.00<br>\$30,600.00   | (\$30,600.00)  | \$365,000.00<br>\$0.00   | DELET                |
| RITY City Hall   | 2008                         | · · · · · · · · · · · · · · · · · · ·  |   | \$0.00  |   |  | ·  |                      |
| G Green Roof for City Hall   | 2008                         | \$336,000.00   | \$336,000.00  | \$0.00  | \$336,000.00  | (\$336,000.00)   | \$0.00   | DELETI<br>IN         |
| S Duryea Drive Guard Rails   | 2009                         | \$230,000.00   | \$230,000.00  | \$0.00  | \$230,000.00  | \$0.00   | \$230,000.00   | PROGE                |
| MULTIMEDIA UPGRADE Council Chambers  | 2008                         | \$50,000.00  | \$50,000.00   | \$0.00  | \$50,000.00   | \$0.00   | \$50,000.00  |                      |
| The state of the s |                              | \$5,142,600.00   | \$4,752,600.00  | \$0.00  | \$4,882,600.00  | (\$3,131,600.00)   | \$1,881,000.00   |                      |
|  | <u> </u>                     | ,  | + , - ,   | ***   | , , ,   | (+-, - , - , , - , - , - , - , - ,   | ,  |                      |
| 2009   |                              |  |   |   |   |  |  |                      |
| WAYS FRONT END LOADER  | 2008                         | \$175,000.00   | \$175,000.00  | \$0.00  | \$175,000.00  | \$0.00   | \$175,000.00   |                      |
| WAYS STREET SWEEPERS   | 2007                         | \$300,000.00   | \$300,000.00  | \$0.00  | \$300,000.00  | \$0.00   | \$300,000.00   |                      |
| T BIG TRUCK LIFT   | 2008                         | \$50,000.00  | \$50,000.00   | \$0.00  | \$50,000.00   | (\$50,000.00)  | \$0.00   | DELET                |
| FIC ENGINEERING HANDICAP RAMPS   | 2007                         | \$50,000.00  | (\$50,000.00)   | \$0.00  | \$0.00  | (\$50,000.00)  | \$0.00   | CDBG                 |
| D NEW HAMDDEN/MADION FIDE STATION  |                              | + ,  | (ψου,σου.σο)  | Ψ0.00   | Ψ0.00   | (ψου,ουυ.ου)   | ψ0.00  | 0000                 |
| LD NEW HAMPDEN/MARION FIRE STATION   | 2009                         | \$2,500,000.00   | \$2,500,000.00  | \$0.00  | \$2,500,000.00  | (\$2,500,000.00)   | \$0.00   | DELET                |
| REATION NORTHMONT PLAYGROUND RENOVATION  | 2009                         | · · · ·  |   |   | •   |  | ·  |                      |
|  |                              | \$2,500,000.00<br>\$160,000.00   | \$2,500,000.00 (\$80,000.00)  | \$0.00<br>\$0.00                                      | \$2,500,000.00 \$0.00   | (\$2,500,000.00)<br>(\$80,000.00)  | \$0.00<br>\$0.00   | DELETI<br>CDBG<br>IN |
|  |                              | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00  | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00   | \$0.00<br>\$0.00<br>\$0.00                            | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00  | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00  | \$0.00<br>\$0.00<br>\$1,750,000.00   | DELETI<br>CDBG       |
| REATION NORTHMONT PLAYGROUND RENOVATION  | 2009<br>2009<br>2009         | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00  | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00                  | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00  | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00                                      | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00   | DELETI<br>CDBG<br>IN |
| REATION NORTHMONT PLAYGROUND RENOVATION  OFFCIE First Energy Stadium Repair  | 2009                         | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00                                      | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00                                   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00        | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00                                | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00                            | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00                                   | DELETI<br>CDBG<br>IN |
| CEATION NORTHMONT PLAYGROUND RENOVATION  OFFCIE First Energy Stadium Repair  ETS Bridge Repair   | 2009<br>2009<br>2009         | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00<br>\$1,500,000.00                    | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00        | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00                            | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | DELETI<br>CDBG<br>IN |
| CEATION NORTHMONT PLAYGROUND RENOVATION  OFFCIE First Energy Stadium Repair ETS Bridge Repair CS City Hall Improvements  | 2009<br>2009<br>2009<br>2009 | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00                                      | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00                                   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00        | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00                                | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00                            | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00                                   | DELETI<br>CDBG<br>IN |
| CEATION NORTHMONT PLAYGROUND RENOVATION  OFFCIE First Energy Stadium Repair ETS Bridge Repair CS City Hall Improvements TS Main Street Infrastructure Improvements   | 2009<br>2009<br>2009<br>2009 | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00<br>\$1,500,000.00                    | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00        | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00                            | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | DELETI<br>CDBG<br>IN |
| CEATION NORTHMONT PLAYGROUND RENOVATION  OFFCIE First Energy Stadium Repair  ETS Bridge Repair  CS City Hall Improvements  TS Main Street Infrastructure Improvements  2010  | 2009<br>2009<br>2009<br>2009 | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00<br>\$1,500,000.00<br>\$15,335,000.00 | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00<br>\$4,995,000.00 | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0 | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00<br>\$5,575,000 | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00<br>\$0.00<br>(\$2,230,000) | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00<br>\$3,025,000.00 | DELETI<br>CDBG<br>IN |
| OFFCIE First Energy Stadium Repair ETS Bridge Repair S City Hall Improvements TS Main Street Infrastructure Improvements   | 2009<br>2009<br>2009<br>2009 | \$2,500,000.00<br>\$160,000.00<br>\$10,000,000.00<br>\$450,000.00<br>\$150,000.00<br>\$1,500,000.00                    | \$2,500,000.00<br>(\$80,000.00)<br>\$1,300,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | \$0.00<br>\$0.00<br>\$0.00<br>\$0.00<br>\$0.00        | \$2,500,000.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                | (\$2,500,000.00)<br>(\$80,000.00)<br>\$450,000.00<br>\$0.00<br>\$0.00                            | \$0.00<br>\$0.00<br>\$1,750,000.00<br>\$450,000.00<br>\$150,000.00<br>\$200,000.00                   | DELETI<br>CDBG<br>IN |

|   |      | _               |                |        |                |  |                |          |
|---|------|-----------------|----------------|--------|----------------|--|----------------|----------|
|   |      |                 | ]              |        |                |  |                | PROGI    |
| EY AND ROW IMPROVEMENTS                     | 2008 | \$250,000.00    | \$200,000.00   | \$0.00 | \$200,000.00   | (\$200,000.00)   | \$0.00         | DELET    |
| IC PROPERTY ATHLETIC FACILITIES LIGHTING    | 2008 | \$50,000.00     | \$50,000.00    | \$0.00 | \$50,000.00    | (\$50,000.00)  | \$0.00         | DELET    |
| FIC ENGINEERING HANDICAP RAMPS              | 2008 | \$50,000.00     | (\$50,000.00)  | \$0.00 | \$0.00         | (\$50,000.00)  | \$0.00         | CDBG     |
| (S FRONT END LOADER                         | 2009 | \$120,000.00    | \$120,000.00   | \$0.00 | \$120,000.00   | (\$120,000.00)   | \$0.00         | DELET    |
| WAYS STREET SWEEPERS                        | 2009 | \$300,000.00    | \$300,000.00   | \$0.00 | \$300,000.00   | (\$300,000.00)   | \$0.00         | DELET    |
| MAIN BRANCH EXPANSION                       | 2010 | \$8,000,000.00  | \$2,000,000.00 | \$0.00 | \$2,000,000.00 | (\$2,000,000.00)   | \$0.00         | DELET    |
| REATION KEFFER PARK FIELD HOUSE RENOVATION  | 2008 | \$100,000.00    | \$40,000.00    | \$0.00 | \$0.00         | \$40,000.00  | \$0.00         |          |
|   | T .  |                 | 1              |        |                |  |                | IN       |
| Dynamic Portal                              | 2008 | \$286,000.00    | \$286,000.00   | \$0.00 | \$286,000.00   |  | . ,            | PROG     |
| ETS River Road Extension                    | 2010 | \$2,000,000.00  | \$400,000.00   | \$0.00 | \$400,000.00   |  | . ,            | -        |
|   |      | \$17,396,000.00 | \$3,916,000.00 | \$0    | \$3,926,000    | (\$2,680,000)  | \$1,256,000.00 |          |
|   |      |                 | ·              |        |                |  | <del></del>    |          |
| 2011  |      |                 |                | !      |                | '  |                | <u> </u> |
| WAYS STREET SWEEPERS                        | 2010 | \$300,000.00    | \$300,000.00   | \$0.00 | \$300,000.00   | (\$300,000.00)   |                | DELE     |
| S GROUNDMASTER TRACTOR                      | 2010 | \$50,000.00     | \$50,000.00    | \$0.00 | \$50,000.00    | \$0.00   | . ,            |          |
| New NW Branch                               | 2011 | \$1,800,000.00  | \$1,800,000.00 | \$0.00 | \$1,800,000.00 |  | •              | DELE     |
| IC PROPERTY ATHLETIC FACILITIES LIGHTING    | 2010 | \$50,000.00     | \$50,000.00    | \$0.00 | \$50,000.00    |  |                | DELE     |
| NORTHEAST BRANCH REPAIRS                    | 2009 | \$70,000.00     | \$70,000.00    | \$0.00 | \$70,000.00    | •  | . ,            |          |
| FIC ENGINEERING HANDICAP RAMPS              | 2008 | \$50,000.00     | (\$50,000.00)  | \$0.00 | \$0.00         | (1)  | •              | CDBG     |
| FIC ENGINEERING HANDICAP RAMPS              | 2008 | \$50,000.00     | (\$50,000.00)  | \$0.00 | \$0.00         | No. of the second secon | •              | CDBG     |
| NING Whitewater Park                        | 2007 | \$522,810.00    | \$525,000.00   | \$0.00 | \$525,000.00   | (\$525,000.00)   | \$0.00         | DELE     |
| REATION PENDORA PARK FIELD HOUSE RENOVATION | 2008 | \$200,000.00    | (\$100,000.00) | \$0.00 | \$0.00         | (\$100,000.00)   | \$0.00         | CDBC     |
| BOOK MOBILE REPLACEMENT                     | 2010 | \$120,000.00    | \$120,000.00   | \$0.00 | \$120,000.00   | (\$120,000.00)   | \$0.00         | CDBC     |
| EY AND ROW IMPROVEMENTS                     | 2009 | \$250,000.00    | \$250,000.00   | \$0.00 | \$250,000.00   | (\$250,000.00)   | \$0.00         | DELE     |
|   |      | #250 000 00 '   | \$250,000.00   | \$0.00 | \$250,000.00   | (\$250,000.00)   | \$0.00         | DELE     |
| EY AND ROW IMPROVEMENTS                     | 2010 | \$250,000.00    | Ψ200,000.00    | · ·    |                |  |                |          |
| IC PROPERTY STADIUM FIELD LIGHTING UPGRADES | 2010 | \$60,000.00     | \$60,000.00    | \$0.00 | \$60,000.00    |  | \$60,000.00    |          |

\$3,696,794

\$22,759,102

(\$10,402,515) \$17,609,151.00

\$55,144,476.00 \$26,471,666.00

The estimated schedule for the drawing down of funds for the remaining four years of the CIP is as follows:

Approximately \$13.2 million remains in eligible CIP projects.

The City of Reading would expend approximately \$3.3 million per year from the beginning of 2009 to the completion of the last CIP projects which are scheduled for 2011.

This annual expenditure translates into a monthly expenditure of approximately \$275,000 or approximately \$1.65 million every six months. While the CIP project list concludes in 2011 it is expected final completion of all projects would not occur until 2012.

adium high mast replacement project is proposed to remain unscheduled until final determination of whether to renovate or re-locate Municipal Stadium is made. gh street paving is budgeted every year, the magnitude of the effort is beyond the City's financial capacity, thus proposing State and Federal funding. The project be debt financed, but the life of a road is less than 10 years making it a poor candidate for such funding.

treet Improvements match will be drawn over a period of 5 years

### City of Reading Summary of 2007 Findings and Recommendations

|                 |   | 2006 | 2005 | 2004 |
|-----------------|---|------|------|------|
| 2007 I          | Findings:   |      |      |      |
| 07              |   |      |      |      |
| 07-<br>1<br>07- | Modified Accrual/Full Accrual Basis of Accounting | M    |      |      |
| 2<br>07-        | Grant Receipts                                    | 06-3 | 05-4 | 04-5 |
| 3<br>07-        | Grant Tracking & Monitoring                       |      |      |      |
| 4<br>07-        | Pension Reporting                                 | 06-4 |      |      |
| 5<br>07-        | Pension Compliance                                |      |      |      |
| 6<br>07-        | Unclaimed Property                                | M    |      |      |
| 7<br>07-        | Segregation of Duties - Bank Reconciliations      |      |      |      |
| 8<br>07-        | DCED Reporting Requirements                       |      |      |      |
| 9<br>07-        | Employee Records                                  |      |      |      |
| 10<br>07-       | Journal Entries                                   | M    |      |      |
| 11<br>07-       | Information Technology                            | 06-6 |      |      |
| 12              | Utility Billing Data                              | 06-2 | 05-3 | 04-6 |

#### 2007 Management Letter:

| M | Implementation of Anti-Fraud Policies               |   |   |   |
|---|---|---|---|---|
| M | Conflict-of-Interest Policies                       |   |   |   |
| M | SAS Pronouncements/Internal Control Documentation   | M |   |   |
| M | Financial Analysis & Accrual Reporting              | M |   |   |
| M | Journal Entries                                     | M |   |   |
| M | Program Loans & Other Receivables                   | M | M |   |
| M | Accounting Manual & Cross-Training of Key Positions | M | M |   |
| M | Compensated Absences/OPEB                           | M | M | M |
| M | Internal Audit Function                             | M | M | M |

#### M - Management Letter item

In addition, it is important to note that over the years, standards have become tighter. What may

not have been considered a reportable finding 4 years ago, may have been elevated to a finding in recent years as required by the change in auditing standards.

Also of note is that the City should be preparing for the implementation of the OPEB standard that has been highlighted in management letters since the standard's release.